

Borneo State Business-Enabling Reform Action Plan (BERAP) 2025 Progress Report

S/N	Business Enabling Reform	Reform Objectives	Action Steps	Inter-Organ and City Targets	Beneficiaries	Responsible MDAs	Contributing MDAs	Private Sector Contributors	Estimated Costs (B)	Planned Start Date	Planned End Date	Status	Description of Status	Next Steps
1	Borneo Economic Summit	Facilitate a vibrant marketplace of entrepreneurs and investors by providing a venue for knowledge exchange, networking, and partnerships.	1. Host Borneo Economic Summit, workshops, and panel discussions on emerging trends and regulatory frameworks. 2. Identify and engage critical stakeholders. 3. Engage regional experts and resource persons. 4. Promote and communicate the event.	1. Include 5 private sector representatives in the planning. 2. Focus on the 3 export products of comparative advantage to the state.	SMEs, Contractors, Women's Organisations, MSOs	Ministry of Finance, Budget & Economic Planning	Ministry of Trade, Commerce and Industry, Borneo State Internal Revenue Service (BIRS), Ministry of ICT and Digital Economy, Borneo Investment Promotion Agency (BENIPA)	BECCIMA, WACCIMA, CONESAM, Ewasche MP Cooperative Society LTD, Bakers Association, NASIS, Hub 17 Innovations, Gubunso Global Int.	300,000,000	1 Jan 25	31 Dec 25	Dropped	Dropped because an earlier edition was held in year 2024 and the government decided that it should not be an annual event.	The next edition will be held in year 2027
2	Initiatives and Healthy LGA Cooperative Societies for Regional Collaboration	Develop a pool of validated and active cooperative societies for impactful support.	Conduct sessions with interested cooperatives. Validate membership and activities through checks. Ensure broad-based collaboration across priority sectors.	1. Back check and validate the credibility of 100 cooperative societies by June 2025. 2. Complete validation of at least 100 cooperatives by December 2025.	Active cooperatives, especially in rural areas.	BENIPA, Ministry of Agriculture, Forestry and Fisheries, Ministry of Health and Social Welfare, Ministry of Sports and Recreation	Ministry of Agriculture, Forestry and Fisheries, Ministry of Health and Social Welfare, Ministry of Sports and Recreation	BECCIMA, WACCIMA, CONESAM, Ewasche MP Cooperative Society LTD, Bakers Association, NASIS, Hub 17 Innovations, Gubunso Global Int.	5,000,000	1 Jan 25	31 Mar 25	Completed	Existing cooperative societies were invited to validate their status. 1,486 cooperative societies were registered/validated within the period and a committee was set up to profile and train women cooperatives in agriculture in the 23 LGAs.	The committee report has been presented to the Governor for approval and disbursement of soft loans to women in agriculture cooperative societies.
3	Consolidation of Land and State Taxes for a Single Payment System	Streamline double taxation, increase revenue collection efficiency, and simplify tax administration.	Engage BIRS/Borneo Internal Revenue Service (BIRS) and LGAs on the benefits of consolidated demand notices. Pressure LGAs on fair revenue sharing and long-term benefits.	1. Conduct 2 review sessions between the BRS and the LGAs by end of 2025. 2. Conduct quarterly feedbacks to ensure agreed parameters between BRS and LGAs are being met.	LGAs and taxpayers at the LGA level.	Borneo Internal Revenue Service (BIRS)	BENIPA, Bureau for Local Government and Chiefdom Affairs	Entrepreneurs and taxpayers at the LGA level.	TBD	Incomplete	Incomplete	Delayed	1. A formal consensus memorandum has been prepared. 2. Two sessions have been held with the LGAs and BIRS to agree on sharing formulae. 3. A final meeting is scheduled for second week of August before that copy will be taken to final approval. Delay in completion of the activity is as a result of the difficulty in finding mutually agreeable meeting time between the concerned parties due to their busy schedules.	The Commissioner of Finance will convene the next meeting to ensure that all parties are assured of their dues and the bill passed before end of Q3 2025.
4	Development of a Feedback Mechanism for the Private Sector	Establish a robust feedback channel to improve government responsiveness to private sector needs.	1. Create a consultative forum for regular engagements. 2. Actively engage MDAs on private sector concerns. 3. Ensure prompt resolution feedback to stakeholders.	1. Ensure establishment of a feedback mechanism by end of 2025 and publish all engagements on a quarterly basis.	Private sector stakeholders impacted by government policies.	BENIPA	All BEI responsible MDAs.	BECCIMA, WACCIMA, CONESAM, Ewasche MP Cooperative Society LTD, Bakers Association, NASIS, Hub 17 Innovations, Gubunso Global Int.	TBD	TBD	TBD	Completed	The Borneo Digital Infrastructure Company has developed 16 modules for various MDAs with feedback mechanisms embedded in all of them. Public and private sector entities can freely engage the MDAs for enquiries or businesses through the feedback mechanism channels. Designated staff are assigned to respond to any form of engagements via the feedback mechanism channels.	Awareness is being created on the existence of these modules as all government functions for more robust engagements with stakeholders.
5	Pre-Procurement Portal for Public Procurement Commission	Enhance access, transparency, and efficiency in public procurement.	Conduct a system analysis of existing procurement processes. Develop and deploy an e-procurement portal. Mentor all MDAs to use the platform with penalties for non-compliance.	1. Initiate, design and deploy an e-procurement portal for the state public procurement commission by June 2025. 2. Train 10% of MDAs to use the portal by end of 2025.	SMEs, Contractors, Women's Organisations, MSOs.	Borneo State Public Procurement Commission	Borneo State House of Assembly, Ministry of ICT and Digital Economy, Head of Service	BECCIMA, WACCIMA, CONESAM, Ewasche MP Cooperative Society LTD, Bakers Association, NASIS, Hub 17 Innovations, Gubunso Global Int.	25,000,000	1 Jan 25	31 Dec 25	Completed	A system analysis of existing manual procurement processes was conducted and an e-procurement portal has been developed to foster a transparent procurement process. It can be accessed on the URL: https://procurement.borneo.gov.my . All MDAs have been mandated to use the platform for the procurement transactions to ensure fairness in contract awards.	The portal has been deployed to conduct e-procurement activities and contractors can now register and bid for contracts online. MDAs who fail to use the portal for their bidding and contracting processes will be penalised.
6	Implementation of FRILIA (Freeze Release of Land for Investment and Agriculture)	Ensure responsible, fair, and inclusive land acquisition for agro-investments while safeguarding land rights.	Protect land rights and establish FRILIA. Conduct impact assessments on tenure, equity and environment. Provide fair compensation and resettlement.	Develop a governance structure through an executive order to implement FRILIA principles effectively in 3 land acquisition for mechanised agriculture by end of 2025.	Landowners, local communities, and stakeholders impacted by land acquisition.	Ministry of Lands, Survey and Solid Minerals, Ministry of Agriculture, Forestry and Fisheries, Ministry of Health and Social Welfare, Ministry of Sports and Recreation, Ministry of Urban Development Board and BENIPA	Local Government Areas	BECCIMA, WACCIMA, CONESAM, Ewasche MP Cooperative Society LTD, Bakers Association, NASIS, Hub 17 Innovations, Gubunso Global Int.	TBD	TBD	TBD	Delayed	Memo has been written to the Commissioner of Finance for funds to enable the Committees commence their work. The initiative has been shelved because of fear of obtaining agr business lands in places where they can be gotten in large sizes due to insecurity.	The FRILIA committee will continue to push for release of funds and to search for large parcels of land in safer places to conduct the FRILIA activities before end of year 2025.
7	Development of Industrial Parks in the 23 LGAs	Facilitate grassroots industrialisation and promote value addition to agricultural commodities.	1. Conduct feasibility studies on suitable locations for industrial parks. 2. Develop infrastructure for access and utilities. 3. Provide incentives for agro-based industries to set up.	Establish at least one industrial park per LGA by 2025.	SMEs, agro-processors, investors.	BENIPA	Ministry of Urban Development, Lands survey and solid minerals, water resources, environment & climate change.	BECCIMA, WACCIMA, CONESAM	15,000,000,000	1 Jan 25	31 Dec 25	Delayed	An industrial park implementation and steering committee has been set up and feasibility studies have been carried out in all LGAs to determine suitable locations. The delay in the completion of this activity is as a result of the Government re-evaluating available resources to other numerous priority infrastructural activities like roads and bridges. The industrial park project still remains a high value priority on the scale of preferences and will be attended to before end of year 2026.	The committee has recommended needed infrastructure in the selected areas and will continue to hold regular meetings to implement the industrial park blueprint in all the LGAs in the State. A memo will be written to the Governor during the next committee meeting on 3rd August, 2026 for release of funds and execution of selected projects before end of December 2026.
8	Democratisation of the Electricity Act 2023	Open the electricity sector for private sector investment and develop green energy infrastructure, including rooftop solar.	1. Draft and pass state-specific legislation to align with the Act. 2. Establish partnerships for investment in green energy projects. 3. Pilot rooftop solar projects.	State legislation passed by mid 2025, pilot green energy infrastructure projects operational by end of 2025.	Communities, industrial users, energy companies.	Ministry of power, renewable energy and transport	BENIPA, Ministry of Environment, Ministry of Finance	Green energy firms, investors	10,000,000,000	1 Jan 25	31 Dec 25	Completed	The electricity act bill has been drafted and passed with the coordination of BIPC.	The state house has signed up several power sector by creating an investor friendly environment for independent power producers before the end of year 2026. The bill will enable FRP for large scale grid infrastructure. This PPP arrangement will also involve extracting natural gas from the abundant coal resources in the state to generate electricity for commercial utilisation by end of year 2026.
9	Development of a Mortgage Administration Law	Create a regulatory framework to facilitate affordable housing development and mortgage financing in the state.	1. Draft and enact the Mortgage Administration Act. 2. Partner with financial institutions for affordable mortgage solutions. 3. Educate the public on housing finance options.	Law enacted, at least 2,000 affordable mortgages initiated by 2026.	Homebuyers, construction companies.	Ministry of Housing and Urban Devt	Ministry of Justice, Ministry of Finance	Mortgage banks, housing cooperatives	5,000,000,000	1 Jan 25	31 Dec 25	Delayed	This reform idea was delayed because of the inability to set up the committee to look into the mortgage administration law before end of December, 2025.	The Ministry of Justice will set up the legal drafting Committee to look into the mortgage administration law before end of December, 2026.

Beside State Business-Enabling Reform Action Plan (BERAP) 2025 Progress Report

Sl. No.	Business Enabling Reform	Business Response	Action Steps	Description and Key Targets	Beneficiaries	Responsible MDAs	Contributing MDAs	Private Sector Contributions	Estimated Costs (RM)	Planned Start Date	Planned End Date	Status	Description of Status	Next Steps
1	Review Economic Summit	Foster a vibrant ecosystem of entrepreneurship and investment by providing a space for knowledge exchange, networking, and partnerships.	1. Host interactive sessions, workshops, and panel discussions on emerging trends and regulatory frameworks. 2. Identify and engage official stakeholders. 3. Engage topical experts and resource persons. 4. Promote and promote the summit.	1. Include 5 private sector representatives in the planning. 2. Focus on the 3 export products of comparative advantage to the state.	SMAs, Contractors, Women's Organizations, NGOs	Ministry of Finance, Budget & Economic Planning	Ministry of Trade, Commerce and Industry, Beside State Internal Revenue Service (BIRS), Ministry of ICT and Digital Economy, Beside Investment Promotion Agency (BEMPA)	BECCMA, WACCRA, CONESAM, Fawacha MP Cooperative Society LTD, Bakers Association, NASO, Hub 17 Innovations, Gubinsu Global Ent.	200,000,000	1-Jan-25	31-Dec-25	Delayed	Dropped because an earlier edition was held in year 2024 and the government decided that it should not be an annual event.	The next edition will be held in year 2027
2	Validate and Profile 1,000 Cooperative Societies for Incentive Collaboration	Develop a pool of validated and active cooperative societies for incentive support.	Conduct sessions with interested cooperatives, validate membership and activities through checks. Ensure broad-based collaboration across priority sectors.	1. Back check and validate the viability of 100 cooperative societies by June 2025. 2. Complete validation of balance 500 cooperatives by December 2025.	Active cooperatives, especially in rural areas.	BEMPA, Ministry of Cooperatives & Rural Development	Ministry of Agriculture, Women Affairs & Social Welfare, Youth Sports & Creativity.	BECCMA, WACCRA, CONESAM, Fawacha MP Cooperative Society LTD, Bakers Association, NASO, Hub 17 Innovations, Gubinsu Global Ent.	5,000,000	1-Jan-25	31-Mar-25	Completed	Existing cooperative societies were invited to validate their status. 1,000 cooperative societies were registered/validated within the period and a committee was set up to profile and train women cooperatives in agriculture in the 23 LGAs.	The committee report has been presented to the Governor for approval and disbursement of soft loans to women in agriculture cooperative societies.
3	Constitution of Local and State Taxes to a Single Revenue Portal	Minimize double taxation, increase revenue collection efficiency, and simplify tax administration.	Engage BIR (Beside Internal Revenue Service) and LGAs on the benefits of consolidated financial entities.	1. Conduct 2 review sessions between the BRS and the LG by end of 2025. 2. Conduct quarterly backchecks to ensure agreed parameters between BRS and LGs are being kept.	LGAs and entrepreneurs at the LGA level.	Beside Internal Revenue Service (BIRS)	BEMPA, Bureau for Local Government and Chieftaincy Affairs	Entrepreneurs and taxpayers at the LGA level.	TBD	Incomplete	Incomplete	Delayed	2 review sessions have been held with the LGAs and BIRS to agree on sharing formula. 3. A final meeting is scheduled for second week of August before final copy will be taken to final for approval. Delay in completion of the activity is as a result of the difficulty in finding mutually agreeable meeting time between the concerned parties due to their busy schedules.	The Commissioner of Finance will ensure that next meeting to ensure that all parties are ensured of their share and the bill passed before end of Q3 2025.
4	Development of a Feedback Mechanism for the Private Sector	Establish a robust feedback channel to improve government responsiveness to private sector needs.	1. Create a consultation forum for regular engagements. Actively engage MDAs on private sector concerns. Ensure prompt resolution feedback to stakeholders.	Ensure establishment of a feedback mechanism by end of 2025 and publish all engagements on a quarterly basis.	Private sector stakeholders impacted by government policies.	BEMPA	All BEI responsible MDAs.	BECCMA, WACCRA, CONESAM, Fawacha MP Cooperative Society LTD, Bakers Association, NASO, Hub 17 Innovations, Gubinsu Global Ent.	TBD	TBD	TBD	Completed	The Beside Digital Infrastructure Company has developed 16 websites for various MDAs with feedback mechanisms embedded in all of them. Public and private sector entities can freely engage the MDAs for enquiries or businesses through the feedback mechanism channels. Designated staff are assigned to respond to any form of engagements on the feedback mechanism channels.	Awareness is being created on the existence of these media as all government functions for more robust engagements with stakeholders.
5	E-Procurement Portal for Public Procurement Commission	Enhance access, transparency, and efficiency in public procurement.	Conduct a system analysis of existing procurement processes. Develop and deploy an e-procurement portal.	1. Initiate, design and deploy an e-procurement portal for the state public procurement commission by June 2025. 2. Ensure 10% of MDAs use the portal by end of 2025.	SMAs, Contractors, Women's Organizations, NGOs.	Beside State Public Procurement Commission	Beside State House of Assembly, Ministry of ICT and Digital Economy, Head of Service	BECCMA, WACCRA, CONESAM, Fawacha MP Cooperative Society LTD, Bakers Association, NASO, Hub 17 Innovations, Gubinsu Global Ent.	25,000,000	1-Jan-25	31-Dec-25	Completed	A system analysis of existing manual procurement processes was conducted and an e-procurement portal has been developed to foster a transparent procurement process. It can be accessed on the LGAs website (procurement.beside.gov.ng). 48 MDAs have been mandated to use the platform for the procurement transactions to ensure fairness in contract awards.	The portal has been deployed to conduct e-procurement activities and contractors can now register and bid for contracts online. MDAs who fail to use the portal for their bidding and contracting processes will be annulled.
6	Implementation of FRILCA (Free Trade Area) for Freeports and Industrial Land (Industrial Agreements)	Ensure responsiveness, fair, and inclusive land acquisition for agro-treatments within safeguarding land rights. Provide fair compensation and resettlement.	Protect land rights and establish FRILCA (Free Trade Area) for Freeports and Industrial Land (Industrial Agreements). Conduct impact assessments on tenure rights and environment. Provide fair compensation and resettlement.	Develop a governance structure through an executive order to implement FRILCA principles effectively in 3 land acquisition for mechanized agriculture by end of 2025.	Landowners, local communities, and stakeholders impacted by land acquisition.	Ministry of Lands, Survey and Soil, Ministry of Agriculture, Fisheries, Aquaculture and Food Security, Justice and public order (Urban Development Board and BEMPA)	Local Government Areas	BECCMA, WACCRA, CONESAM, Fawacha MP Cooperative Society LTD, Bakers Association, NASO, Hub 17 Innovations, Gubinsu Global Ent.	TBD	TBD	TBD	Delayed	Memo has been written to the Commissioner of Finance for funds to enable the Committees commence their work. The initiative has been shelved because of fear of obtaining agril business lands in places where they can be gotten in large sizes due to insecurity.	The FRILCA committee will continue to push for release of funds and to secure large parcels of land in safer places to conduct the FRILCA activities before end of year 2026.
7	Development of Industrial Parks in 23 LGAs	Facilitate grassroots industrialization and promote value addition to agricultural communities.	1. Conduct feasibility studies on suitable locations for industrial parks. 2. Develop infrastructure for access and utilities. 3. Provide incentives for agro-based industries to set up.	Establish at least one industrial park per LGA by 2025.	SMAs, agro-processors, investors.	BEMPA	Ministry of Urban Development, Lands survey and soil, minerals, Fisheries, water resources, environment & climate change.	BECCMA, WACCRA, CONESAM	15,000,000,000	1-Jan-25	31-Dec-25	Delayed	An industrial park implementation and steering committee has been set up and feasibility studies have been carried out in all LGAs to determine suitable locations. The delay in the completion of this activity is as a result of the Government rechanneling available resources to other numerous priority infrastructural activities like roads and bridges. The industrial park project still remains a high value priority in the scale of performance and will be attended to before end of year 2026.	The committee has recommended needed infrastructures in the selected areas and will continue to hold regular meetings to implement the industrial park blueprint in all the LGAs in the State. A memo will be written to the Governor during the next committee meeting on 3rd August, 2025 for release of funds and allocation of selected projects before end of December 2026.
8	Commercialization of the Electricity Act (2023)	Open the electricity sector for private sector investment and develop green energy infrastructure, including rooftop installation.	1. Draft and pass state-specific legislation in line with the Act. 2. Establish partnerships for investment in green energy projects. 3. Pilot rooftop methane projects.	State legislation passed by mid 2025, pilot green energy infrastructure projects operational by end of 2025.	Communities, industrial users, energy companies.	Ministry of power, renewable energy and transport	BEMPA, Ministry of Environment, Ministry of Finance	Green energy firms, investors.	10,000,000,000	1-Jan-25	31-Dec-25	Completed	The electricity Act bill has been drafted and passed with the coordination of BIPC.	The state house has approved the bill in the lower sector by creating an investor friendly environment for independent power producers before the end of year 2026. The bill will ensure that large scale grid infrastructures, that PPP arrangement will also involve extracting natural gas from the abundant coal resources in the state to generate electricity for commercial utilization by new businesses.
9	Development of a Mortgage Administration Law	Create a regulatory framework for mortgage administration, ensuring government and mortgage financing in the state.	1. Draft and send the Mortgage Administration Bill. 2. Partner with financial institutions for affordable mortgage solutions. 3. Educate the public on housing finance options.	Law enacted, at least 1,000 affordable mortgages initiated by 2026.	Homeowners, construction companies.	Ministry of Housing and Urban Devt	Ministry of Justice, Ministry of Finance	Mortgage banks, housing cooperatives.	5,000,000,000	1-Jan-25	31-Dec-25	Delayed	This reform idea was delayed because of the inability to set up the committee to look into the law before end of year 2025.	The Ministry of Justice will set up the legal drafting committee to look into the mortgage administration law before end of December, 2026.